IN THE UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS CORPUS CHRISTI DIVISION

M.D., b/n/f Sarah R. Stukenberg, et al.,

Plaintiffs,

VS.

CASE NO. 2:11-CV-00084

GREG ABBOTT, in his official capacity as Governor of the State of Texas, et al.,

Defendants.

SECOND ADVISORY TO THE COURT BY AMICUS CURIAE THE REFUGE FOR DMST

TO THE HONORABLE JANIS GRAHAM JACK:

The Refuge for DMSTTM ("The Refuge")¹ by and through its undersigned counsel², respectfully submits this Advisory to the Court by *Amicus Curiae* in anticipation of the hearing scheduled for 9:00 a.m. on June 6, 2022, and in support would respectfully show:

I. <u>Introduction</u>

The Refuge for DMSTTM (Domestic Minor Sex Trafficking) is a registered 501(c)(3) nonprofit organization founded in 2013. Its mission is to provide trauma-informed, long-term restoration community with on-site services for girls who have been exploited through sex trafficking. A child repeatedly abused sexually, physically, and mentally endures complex trauma that requires a long-term, integrated, holistic solution provided by trauma-informed staff. The Refuge is accomplishing its great mission through The Refuge Ranch, a safe and restorative place built debt-free on 50 acres in Bastrop County, Texas; and The

¹ The Refuge for DMSTTM refers to the non-profit organization.

² For the Honorable Court's edification, undersigned counsel is a former CPS conservatorship caseworker who worked for the Department of Family and Protective Services between 1999 and 2002 just prior to attending law school. After law school, undersigned counsel served as a state prosecutor in Harris County, Texas, and later served as a federal prosecutor in the Western District of Texas. As a caseworker and as a state and federal prosecutor, undersigned counsel handled cases involving child abuse and neglect, child exploitation, child and adult trafficking, possession and production of child pornography, and thousands of other serious state and federal felony offenses.

Refuge Circle of CareTM program that provides a unique approach to restoring victims of sex trafficking by addressing their various needs in body, mind, and spirit. The Refuge Circle of Care program provides trauma-informed, holistic care for the girls on-site at The Refuge Ranch, including: psychiatric services from Dell Medical School at The University of Texas at Austin's Department of Psychiatry and the Institute for Early Life Adversity Research; education through the University of Texas-University Charter School (UT-UCS); medical services by community partners; and various therapeutic programs uniquely designed for the development of a child survivor.

The Refuge Ranch is the largest long-term, live-in rehabilitation facility for child survivors of sex trafficking in the United States. The Refuge for DMST and The Refuge Ranch exist because there is a great need for the services they provide. Texas has the second most reported cases of sex trafficking in the nation, and there are limited facilities to care for survivors, especially long-term facilities for minors. Since opening on August 1, 2018, The Refuge has served 70 girls from 19 different counties across Texas, as well as four other states, including California, Idaho, Mississippi, and Virginia. The average age of the girls in its care is 16 years old, and they come from all ethnic and socioeconomic backgrounds.

II. DISCUSSION

The Refuge continues to fully cooperate and be fully transparent in every pending investigation with the Bastrop County Sheriff's Department, the Department of Family and Protective Services (DFPS), the Texas Health and Human Services (HHS), the Texas Attorney General's Office, and the Texas Rangers, the Federal Bureau of Investigation, the Senate Special Committee on Child Protective Services, and the House Special Committee on Health and Human Services. And yet, DFPS continues to delay its investigation and continues to request extensions beyond the usual time limit. In the meantime, The Refuge is unable to serve the population of sex trafficked girls who need proper care and treatment available at The Refuge. The Refuge is being punished for reporting every serious event in accordance with DFPS and HHS policy, but those who are suffering are the trafficked girls who were ripped from the facility and placed in

inadequate care or just released from the system with no concern for their mental and physical safety and wellbeing.

The Refuge files this Second Advisory to the Court to correct the numerous misrepresentations in the letter to Representative Hinojosa as well as the subsequent adoption of those by the Monitors in their report.

A. RR's Transition from The Refuge to Family

The Monitor's report (Doc. 1249) inaccurately represents all of the details related to RR's runaway. Much of it is due to the misrepresentations sent to Representative Hinojosa by the family of the victim who RR robbed and assaulted. The Court should be aware that the victim's family was opposed to the Travis County Court's decision to place RR at The Refuge. Prior to her placement, RR was serving time at Gardner Betts Juvenile Detention Facility. The victim's family wanted RR to remain in a lockdown facility and were opposed to her transition to The Refuge.

As the Court is also aware from the facts in the Monitor's report, RR was involved in a serious offense committed by her and her traffickers against the victim. It is well documented that around the time of the offense, RR was being trafficked by the other two defendants. At times, her traffickers would set up "dates" with men looking to have sexual intercourse with RR (a minor). Other times, they would set up dates and rob the men who wished to have sex with RR. As part of RR's case, and because she was a victim of sex trafficking when the crime was committed, RR was placed in the juvenile detention facility and later transitioned to The Refuge for treatment.

RR was placed at The Refuge by the Travis County Probation Department on April 27, 2021. At the time of her placement, she was on probation for aggravated assault and aggravated robbery with two separate probation officers. RR also had a well-documented "chronic runaway history between 2019 and 2020," before her placement at The Refuge. As part of her permanency plan, probation was working towards getting her pending criminal charges dismissed. Her permanency goal established by probation

also included placement with her paternal grandmother after she completed the program. Additional goals included eventual off ground visits with paternal grandmother.

A review of RR's records reveals that RR had several individuals on her call list: Williamson County Probation Officer, Travis County Probation Officer (two), attorneys (2), paternal grandmother, father, and stepmother. She was also allowed to speak to her brother during calls with her father and stepmother. Notably missing from this list is RR's mother and relatives on her maternal side of the family.

When RR was admitted the Refuge, it was well aware of her background and history. To be sure, The Refuge accepts trafficked girls of all backgrounds and with serious history to ensure they receive the best care and treatment to ensure their success upon release. Indeed, The Refuge staff confirm that RR did exceptionally well and was a "dream to care for" while residing at The Refuge. She was considered a star resident and was on a path to be released and transitioned to family because she had made extensive progress while there.

As part of the approved reentry process, residents of The Refuge typically participate in short family visits to help with an appropriate transition to life outside of The Refuge. RR departed The Refuge on August 14, 2021 for an approved overnight visit with her paternal grandmother. The visit was supposed to last through Sunday, August 14, 2021. RR and her paternal grandmother had plans to stay at the Quality Inn Hotel in Bastrop, Texas. It is important to note that the overnight visit and details of the visit were approved by the Travis County Probation Office in anticipation of RR's transition out of The Refuge and into a placement with family. On August 14, 2021, RR ran away from paternal grandmother's care on Saturday, August 14, 2021. On August 15, 2021, RR's paternal grandmother made an in person report to The Refuge concerning her granddaughter's run the night before. She reported that RR ran away after she fell asleep around 9:00PM. Around 12:00AM, she woke up to find the hotel room door slightly ajar and went downstairs to find RR as she believed RR had gone downstairs

to get a drink in the lobby. Upon returning to the room, she noticed RR had taken grandmother's cell phone but likely removed the SIM card because the grandmother was not able to make calls or send text messages to the phone. Paternal grandmother called the Bastrop Police Department to file a missing person's report. When grandmother reported the runaway to The Refuge, staff contacted the DFPS and reported the incident to Francesca with Badge # 5231, and given Reference # 75115071. This report was made timely and in accordance with Department and The Refuge³ policy. Importantly, this was RR's only runaway event.

Following RR's run from paternal grandmother's care, The Refuge conducted an internal investigation to determine what may have contributed to her decision to run from her grandmother. Contrary to what the letter to Representative Hinojosa claims, it found no evidence of her calling an unapproved contact, either by using the cottage phone or by using a staff member's phone. In light of the timeline, it is possible she used her own grandmother's phone to make a call once she was outside. The Refuge grounds. In addition to conducting an internal investigation, The Refuge hired a private investigator to locate RR in an effort to find and return her to care. The Refuge paid the investigator out of pocket and was under no obligation by the Department to do so. Unfortunately, the investigator was unable to locate RR. The next time The Refuge heard about RR was shortly after she succumbed to injuries from the car accident.

On May 23 and June 3, 2022, The Refuge delivered RR's records to Health and Human Services by email and will continue to supplement the records once staff returns to The Refuge property on Tuesday, June 7, 2022.

 $^{^3}$ See Attachment A – The Refuge Serious Incidents and Reporting policy.

B. DD's Unauthorized Absences from The Refuge

DD is a sex trafficking survivor who was placed at The Refuge by the DFPS on April 6, 2021, following treatment at a substance abuse facility. At the time of her placement, both her mother's and father's parental rights had been terminated. As a result, she was only allowed contact with her grandparents with a goal of sibling contact. DD had a documented history of running away or psychiatric hospital placement. She ran away from a placement on October 7, 2020 after being there one day and was listed as a runaway through November 9, 2020. As part of her permanency plan, she was to reside a The Refuge for one year and discharge planning was to be coordinated with the Dallas County Child Protective Services caseworker.

A review of DD's records reveals that DD had several individuals on her call list: CPS

Caseworker, Attorney Ad Litem, CASA Advocate, Traffic 911 Advocate for trafficked girls, and her paternal grandparents. Calls with family were required to be monitored and done with the therapist and case manager for the first 30 days of placement.

While at The Refuge, DD logged several serious incident reports for self-injurious behavior and acting out sexually. On August 26, 2021, DD logged an attempted departure event after threatening to run away to drink beer. Staff encouraged her to work through her emotions, but she was unwilling to do so. She later walked outside the cottage and along the facility fence-line while being followed by staff. She was warned that staff would contain her if she attempted to jump over the fence. They were able to calm her down and return her to the cottage. This event was precipitated by her grandfather's recent death and her inability to attend his funeral. The incident was logged as a serious incident, but DD never did or attempt to run away.

On September 13, 2021, DD logged another attempted departure event after DD did not timely arrive to therapy. Staff reported the absence to Bastrop County Sheriff's Office but found her forty minutes later with another resident on campus. DD never left the campus. On September 18, 2021, while

at a local move theater with staff, DD asked to use the restroom. Staff allowed her a one minute time period before following her to the bathroom in an effort to avoid seeming to be escorting her to the bathroom. When staff entered the bathroom, it was empty. Bastrop County Sheriff's Office was immediately notified and was not able to find DD. She was registered as an active runaway, a report was filed, and The Refuge made an additional report to the DFPS hotline in accordance with Department policy. She returned to The Refuge on September 24, 2021, after calling her caseworker from Alvarado, Texas, but ran again on September 25, 2021. [It should be noted that Alvarado, Texas is in the Dallas-Ft. Worth Metroplex area where all of RR's family (both maternal and paternal) also reside.] When she woke up that morning, she began to feel frustrated with the sudden limitations of placement. She began to talk about running away with another youth, and then walked to the back of the property followed by several staff members. DD made it to the fence line, climbed over the fence before staff could reach her, waved to staff and said 'bye.' Staff reported the event to the Sheriff's Office and the DFPS Hotline while at the same time, other staff attempted to locate her nearby.

DD was located at a Bastrop convenience store by Refuge staff on September 26, 2021. She was visibly intoxicated by alcohol, so staff called the Sheriff's Office and the Police Department to report an intoxicated minor. The responding police officer advised he could not do anything in response to the report, so staff took her to the emergency room. When at the hospital, DD refused to submit to a drug test, then walked out of the hospital and across the highway. For safety reasons, staff did not cross the highway but began to follow her in their vehicle. Staff were able to find her and convince her to return with them. Less than a minute later, she threatened to jump out of the moving vehicle which was then

⁴ Alvarado, Texas is located just south of the Dallas-Ft. Worth Metroplex. This is the same town in which she was found with RR after RR was struck and killed by a vehicle. It appears that DD had strong connections to Alvarado as she was found there on multiple occasions. It would not be a surprise if DD spoke with RR and other residents about her connection to Alvarado, Texas. **Importantly, records reveal that RR and her extended family all resided just north of the Dallas-Ft. Worth Metroplex**. RR's family lived in the same general area as the location DD gravitated to when on runaway status.

stopped for her safety. Staff lost sight of her as she walked in the opposite direction of traffic. Staff and Bastrop Police searched the area for her but were unsuccessful in finding DD. The departure was reported to the Bastrop Police Department, the Bastrop Sheriff's Office and the DFPS Hotline in accordance with Department and The Refuge policy. She was found by Bastrop Police later that evening and safely returned to The Refuge at 9:15PM.

The very next day, on September 27, 2021, DD became upset after having an approved phone call with her grandmother. Information she was given during the call caused DD's mood to dramatically shift. She returned to her cottage, changed clothes, and walked out and behind the cottage. While walking out, she told staff she was leaving to "get drunk." Staff followed her, but she was able to evade them and walk through the wooded area within the fenced perimeter. As before, she jumped over the fence and ran away. Her departure was reported to the police department and the DFPS Hotline in accordance with Department and The Refuge policy. DD was later returned to The Refuge.

On September 29, 2021, DD became upset with a staff member and began walking towards the front gate. As she approached the gate, construction workers were there needing to leave the premises. Staff asked DD to step away for safety, but began walking through the gate behind the truck. A staff member unsuccessfully initiated a restraint and continued to follow DD down the road. Other staff approached in a vehicle, but DD refused to return with them. When she reached a busy road, staff called the Bastrop Sheriff's Department who secured her and returned her to The Refuge. DD was back at the cottage in less than an hour. Once at the cottage, her therapist allowed DD to call her grandmother but became upset with staff for not letter her hold the phone which was policy pursuant to her safety plan. At 7:20PM, DD ran again and jumped over the back fence. Bastrop Sheriff's Department was called and a report was made to DFPS in accordance with Department and The Refuge policy. DD did not return after this last event.

C. Runaway Definition

The Refuge is <u>not</u> a locked down facility and residential facilities are not supposed to be set up as such. Indeed, the Department itself is opposed to calling residential facilities as "locked down" due to its generally accepted meaning. That is, a locked down facility is a correctional facility. Although there are escapes from locked down facilities which are all still operational, the only type of facility which can completely ensure a child does not run away are juvenile detention centers. If the system-wide goal is to achieve zero instances of runaways by residents at residential placement facilities, *all* residential facility placements would be obsolete. But a locked down facility is not necessarily the best and most therapeutic placement for sex trafficked girls who are victims of circumstance. Girls with this background must have a placement which allows them freedom to be independent and work towards a goal of independent living outside the confines of monitored placement.

When reviewing the number of runaway events logged by The Refuge staff over the years, it is important to note that a runaway event includes a situation in which a staff has lost visual contact with the resident and the movement is not permitted. If staff regains sight, staff notifies the Sheriff's Office and notifies DFPS SWI. When a runaway event occurs, it is reported to the Bastrop County Sheriff's Office. When the situation arises, staff ask the Sheriff's Office for assistance with physically returning the resident if the resident is combative and refuses to return. In many reported runaway events, the girls were gone less than two hours and others less than an hour if not minutes.

In 2019, sixteen (16) runaway events were logged by The Refuge and reported to either the Bastrop County Sheriff's Department, DFPS, or both in accordance with Department policy. Three of the residents accounted for nine (9) of those events, one accounted for two (2) events, and the rest were single events. Three of those were "absent" for less than twenty (20) minutes, while the others averaged a couple hours and all but one of the girls were found and returned to The Refuge.

In 2020, ten (10) runaway events were reported to the Bastrop County Sheriff's Office. Of those ten, one girl accounted for three events. Four of the events were approximately one hour long, two were just over one hour, and three were mere minutes. In one instance, for example, one of the girls was actually on site the entire time, but a runaway was reported because a staff member lost visual contact with her during that period of time.

In 2021, The Refuge admittedly had an uptick in runaway events. It logged and reported sixty-four (64) runaway events. Five (5) of the events were single instances, and included RR's runaway event. The others comprised of events committed by residents multiple times that year. For example, two residents logged fourteen (14) runaways each for a total of twenty eight (28), four residents logged eight (8) events, three residents logged nine (9) events, two residents logged eight (8) events, and one resident logged six (6) events. At least one of those events was a resident who never left the facility's grounds, but was nevertheless reported. All of the events were reported to either Bastrop County Sheriff's Office or DFPS, depending on the circumstances and length of event. In most cases, staff did not have visual contact with the residents for less than two hours.

In response to the uptick in runaway events, The Refuge undertook a review of its policies and procedures and implemented changes to reduce the number of runaway events. This included the decision to upgrade the phone system and implement a new strategy to its Emergency Behavior Intervention. It substituted the Sartori Alternatives to Managing Aggression (SAMA) method with the Handle with Care response to aggressive behavior. This new method provided The Refuge staff with new verbal de-escalation techniques as well as a new technique to contain youth if they become unsafe or expressed intent to run.

In 2022, The Refuge had sixteen (16) runaway events in February. One resident logged nine (9) events, another logged four (4) events, and the others were single events by individual residents. Most of them were absent less than two hours.

D. The Refuge Phone System

In 2021, The Refuge phone system within the cottages did not have the capability to restrict certain calls outside of The Refuge. However, residents were limited to calls listed on their approved call list. Pursuant to DFPS and HHSC policy, The Refuge was not allowed to record phone calls since residents were allowed to speak with their attorneys and call the DFPS Hotline from those phones. Since then, the phone systems have been upgraded to restrict certain outside calls and only allow residents to call emergency services, the DFPS Hotline, and individuals on their approved call list. The Refuge had to request a variance in order to record non-legal phone calls for safety reasons. The request was approved by HHSC, because DFPS did not want to approve the recording of telephone calls by the residents. However, The Refuge requested the variance to ensure a higher level of safety for the residents. In order to provide the highest level of privacy, calls were reviewed if staff had a reason to believe that, among other things, a resident made an unauthorized phone call or if staff overheard a topic that was troubling. Phone calls were monitored based on a resident's level of supervision either by speaker phone or with a staff member nearby.

In addition to the changes described above, The Refuge has also updated its cell phone use policy to ensure employees can never bring phones into the grounds past one of the main administrative office.⁵

III. CONCLUSION

The facts outlined above leave no doubt that The Refuge consistently followed Department and HHS policy in reporting every single instance of residents running away, even when the event was mere minutes. In the RR incident, The Refuge reported the runaway from her paternal grandmother's custody even though it was under no obligation to do so pursuant to Department policy. That reporting obligation rested with the paternal grandmother. Nevertheless, The Refuge continues to be punished for making all the necessary

⁵ See Attachment B - The Refuge Cell Phone Use Policy.

reports, terminating employees who engaged in bad acts, bad behavior, or violated policy, and going above

and beyond the Department's and HHS's own reporting requirements. Whatever organizational failures

exist outside of The Refuge is not the fault of The Refuge. Yet, it continues to be punished for merely

attempting to give the best care to extremely traumatized girls.

It confounds us to know that its license continues to be suspended solely because of the Department's

failure to find that there is a reason to believe that former staff IG committed an act of abuse and neglect.

While The Refuge and its former residents have suffered serious harm for systemic agency failures, The

Refuge, its staff, and its supporters continue to cooperate and be transparent with this Honorable Court, the

legislature, regulators, and local, state and federal law enforcement.

Dated: June 5, 2022

Respectfully Submitted,

JACKSON WALKER L.L.P.

By: /s/ Erica B. Giese

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CERTIFICATE OF SERVICE

I hereby certified that on June 5, 2022, a true and correct copy of the foregoing document was served on counsel of record via electronic filing in the Court's CM/ECF system.

/s/ Erica B. Giese

Erica Benites Giese

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Attachment A

Serious Incidents and Reporting

POLICY 1100.45

PURPOSE: to identify and document non-routine occurrences that impact a youth's care and supervision and to document that the information was shared with persons who have an interest in the youth

POLICY: The Refuge for DMST staff report serious incidents in accordance with DFPS Minimum Standards and ensure that immediate action is taken to ensure safety and treatment of the youth involved.

Definition of "Serious Incident": any non-routine occurrence that has an impact on the care and supervision of a youth or youth. This includes, but is not limited to, suicide attempts, injuries requiring medical treatment, runaways, commission of a crime, and allegations of abuse and/or neglect and abusive treatment.

PROCEDURES:

- 1. Serious Incident documentation must include:
 - a. The name of the operation, physical address, and telephone number;
 - b. The time and date of the incident;
 - c. The name, age, gender, and date of admission of the youth and the youth involved;
 - d. The names of all adults involved and their role in relation to the youth
 - e. The names or other means of identifying witnesses to the incident, if any;
 - f. The nature of the incident;
 - g. The circumstances surrounding the incident;
 - h. Interventions made during and after the incident, such as medical interventions, contacts made, and other follow-up actions;
 - i. The treating licensed health-care professional's name, findings, and treatment, if any;
 - j. The resolution of the incident.
- 2. Caregivers call the Residential Care Director and Clinical Director immediately upon learning of an incident involving a suicide attempt, homicidal behavior, severe injury, police involvement, illness of a youth or adult on campus, a volatile person on campus, and allegation of abuse or neglect of a youth by an adult, sexual activity between youth involving force or coercion, death, possession of illegal drugs or weapons, runaways, or contacts or threats by individuals believed to represent youth smuggling syndicates or organized crime.
- 3. As soon as possible but no later than 24 hours after becoming aware of the incident, staff or on- call personnel notify DFPS of any of the incidents listed above, as well as a youth's placement in jail or juvenile detention and whether, upon her release, The Refuge for DMST will accept the youth back into care. The notification can be made through the DFPS Hotline, 1-800-252-5400.
- 4. As soon as possible but no later than 24 hours after becoming aware of the incident, staff notify DFPS Licensing through the DFPS Hotline, 1-800-252-5400. Staff notify Licensing of the following types of incidents:
 - a. Critical injuries or permanent disabilities
 - i. Reportable: Serious injuries, such as a broken bone or third-degree burn; or critical illness, such as meningitis; self-abusive behavior that results in an injury
 - ii. Not Reportable: Planned hospitalizations, such as for youth with primary medical needs: hospitalizations for a chronic illness, such as sickle cell anemia; or trips to the emergency room for a common or chronic illness, such as an asthma attack
 - b. Psychiatric hospitalization is not a reportable serious incident, although it may have been precipitated by a reportable incident (such as a suicide attempt.)
 - c. Suicide attempts
 - d. Arrests or indictments for a crime
 - e. Communicable disease that requires reporting to the Department of State Health Services
 - f. Deaths

- g. Suspected cases of abuse or neglect to include:
 - i. non-consensual sexual activity between youth of any age
 - ii. consensual sexual activity between youth when there is a significant difference in the size or developmental level
- h. youth-to-youth activity that results in observable physical injury or causes material impairment
- i. abusive treatment by staff, caregiver or family member which includes hitting or slapping a youth or providing drugs or alcohol to a youth
- j. inappropriate sexual activity by a staff, caregiver, or family member towards a youth to include sexual verbalizations, exposure, or contact
- k. the failure of a caregiver to provide for the physical needs of a youth (medical, shelter, food, etc.)
- 5. Staff report to the DFPS Hotline a missing or abducted youth immediately.
- The Compliance and Training Director immediately notifies the Director of Public Relations and Communication of any incident involving the media or an incident which might come to the attention of the media.
- 7. Staff actions such as containments and medication errors are reported on the Serious Incident Report.
- 8. Staff also use the Serious Incident Form for documenting youth's inappropriate behavior (e.g. fire setting, playing with matches fighting, stealing, suicidal ideations, truancy.)
- 9. After stabilizing the situation, all persons involved in an incident complete the Incident Form.
- 10. Persons completing the form describe the circumstances surrounding the incident, interventions made during and after the incident, such as medical interventions, the contacts made, and other follow-up actions. If the youth or staff received medical treatment, persons completing the form include the treating health care professional's name, findings, and treatment. The resolution of the incident is included in the summary of the incident.
- 11. Daily, administrative staff review the circumstances surrounding incidents and their resolution and determine implications for The Refuge for DMST policy, training of staff, and the care of youth.
- 12. Staff file the Incident Form and all documentation concerning the incident in the youth's files and staff's personnel file, as appropriate.
- 13. Serious Incidents must be completed by staff before they leave for the day, and no longer than 24 hours after the incident occurred.
- 14. Serious Incident Reports are kept at The Refuge for two years.

Attachment B

Cell Phone Use

POLICY 4000.30

PURPOSE: to provide guidelines for personal cell phone use while on The Refuge for DMST premises

POLICY: Caregivers are prohibited from using their cell phone for personal use while supervising the youth. Neither caregivers nor administrative staff may use their cell phone to take pictures or videos of the youth.

PROCEDURES:

- 1. For the safety of all youth in care, The Refuge for DMST caregivers and staff do not use their personal phones to take pictures or videos of the youth for any reason.
 - a. The Recreation and Volunteer manager has an agency-owned digital camera that can be used during on-site recreation, outings, and celebrations.
 - b. If a youth would like a photo taken for their personal use or to send to family, staff may check out an agency-owned digital camera from the Direct Care Supervisors. No youth is permitted to use any agency-owned digital camera for any reason.
- 2. During work hours, caregivers will refrain from using their cell phones to text, make personal calls, browse social media or use the internet on their phone for any non-work-related purpose. Computers with limited internet access will be available to caregivers for research so long as it pertains to work duties.
 - a. If caregivers need to take a personal phone call for emergency reasons, they must ask for a break so they are not distracted while responsible for supervising youth.
 - b. Caregivers' phones are required to be locked in the medication closet in the cottage they are assigned. If staff are assigned as support, they can lock their phones in the safe in the administration building or in a medication closet of a cottage they are stationed on.
 - i. Caregiver phones can only be utilized in case of emergency and are not permitted to be used during a caregiver's shift.
 - ii. This is to prevent caregivers and youth from having access to personal phones, internet, social media and sharing photos.
- 3. In order to model and maintain proper boundaries and to promote safety, staff will not allow the youth to use or hold their personal phones for any purpose. This includes but is not limited to watching videos, browsing apps, allowing youth to take selfies, viewing staff's personal pictures, etc.
- 4. It is the policy of The Refuge for DMST to initiate an external investigation with the Department of Family and Protective Services in the event that youth views any personal explicit material on an employee's phone (Reporting Suspected Abuse, Neglect and Exploitation, Policy 4200.10.)
- 5. The Refuge for DMST will not be responsible for replacing the personal cell phones of staff if a youth breaks it while it is in their possession.
- 6. The Refuge for DMST staff who take pictures of other staff or The Refuge for DMST property for agencyrelated use, must send their pictures to the Public Relations and Communication Director to be cleared of GPS coordinates.
- 7. Failure to abide by this policy will result in disciplinary action up to and including termination.